

October 10,
2025



Derk Welling



Andrea Palmer



Nina Galbiati



A warm welcome to the

CRREM Townhall

We will begin shortly!

CRREM Townhall



01

Welcome & Foundation Update

Derk Welling, Chair of the CRREM Foundation Board
Andrea Palmer, CEO of the CRREM Foundation

15 minutes

02

Technical Council: Member Appointments

Nina Galbiati, Member of CRREM's Nomination Committee

20 minutes

03

Technical Council: First R&D Workstream

Andrea Palmer, CEO of the CRREM Foundation

5 minutes

04

What's Next?

Andrea Palmer, CEO of the CRREM Foundation

5 minutes

05

Q&A with CRREM team & board members

15 minutes

Introducing the CRREM team



**Andrea
Palmer**
Chief
Executive
Officer



**Hunter
Kuhlwein**
Chief
Technology
Officer



**Julia
Wein**
Chief
Operating
Officer



**Sebastian
Leutner**
Senior
Associate



**Missy
Morrow**
Exec. Assistant
and Operations
Coordinator

Our strategic pillars



1.

Reliability of CRREM analysis results

Guidance and requirements
to support comparable output

2.

Market integration and adoption

Embedding CRREM into existing
market infrastructure

3.

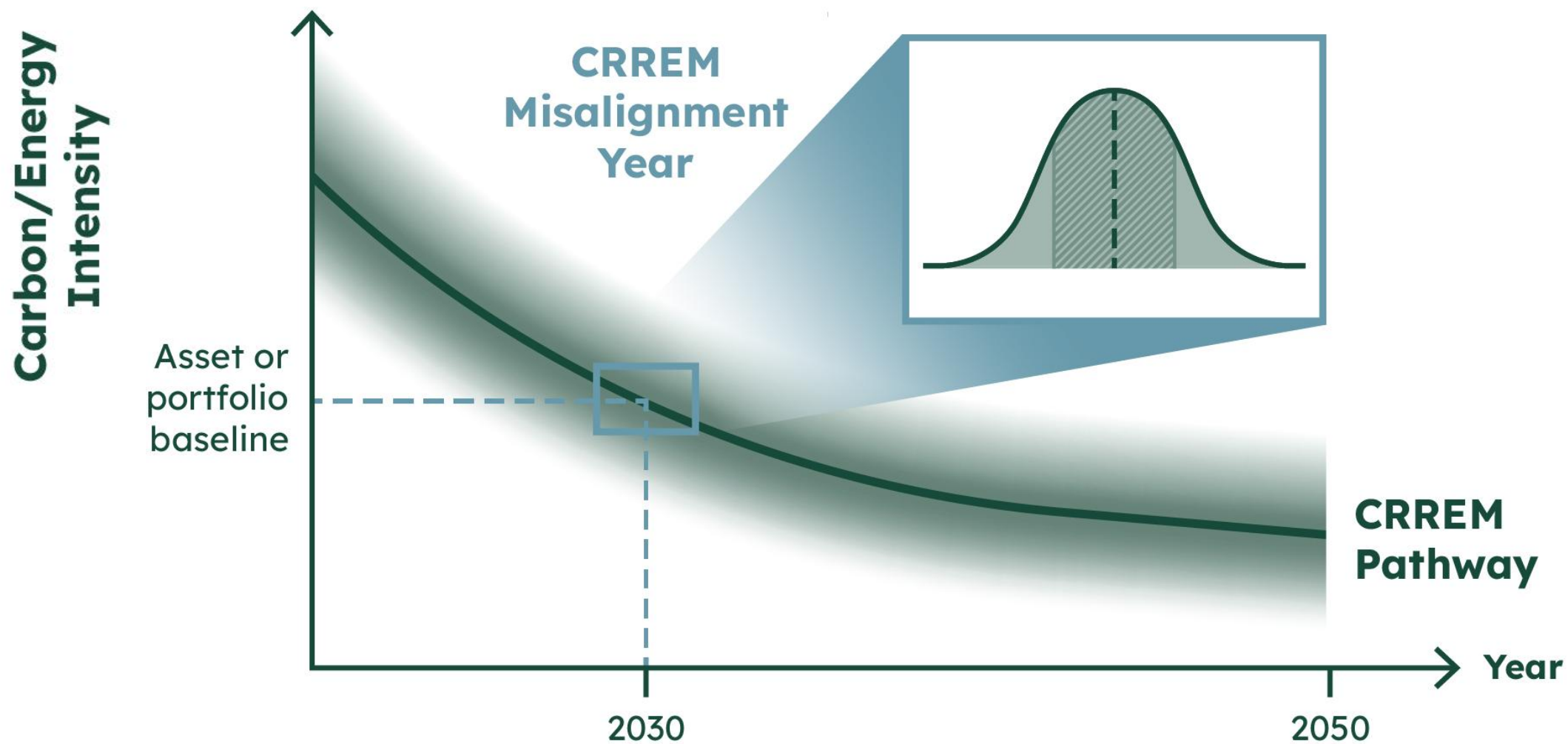
Pathways' scientific integrity

Continuously improving our
scientific base

Robust governance and market engagement

Mission-aligned revenue model to sustain operations

Change of terminology and graphic



Implementing CRREM's new governance structure



Selection process underway

Foundation Board



- Strategy and organizational oversight
- Oversees R&D allocation (e.g., pathway development)
- >50% asset owner representation

Appointments announced; first project in planning

Technical Council



- Governs CRREM Pathways, tools, and global methodology
- Works within the change procedures outlined by the FB
- >50% academic and research institutions

Arm's length relationship

Regional Advisory Committees

- Develops annual Regional Briefing memo for FB & TC, supports with local knowledge, and technical support



Applications close Oct. 31

An aerial photograph of a dense city skyline, likely New York City, showing numerous skyscrapers and buildings. The image is partially obscured by a dark teal overlay on the right side.

Technical
Council



Our sincere thanks!

75

applicants

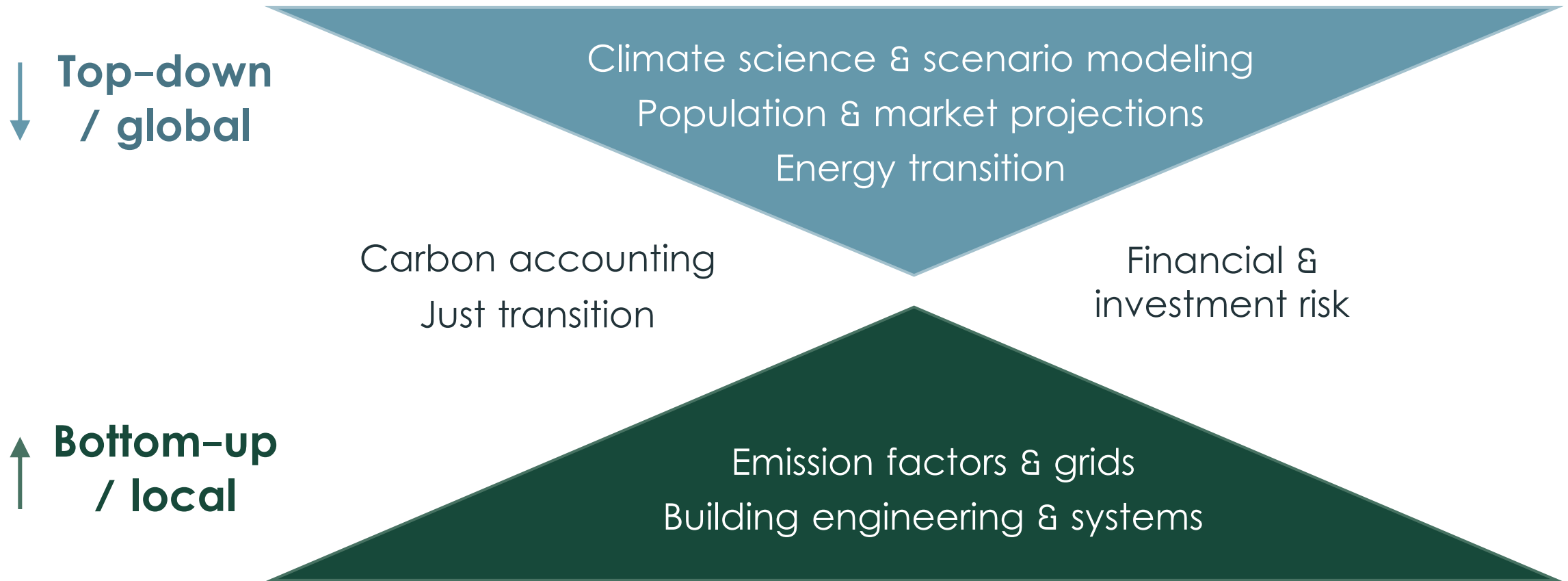
22

countries

Aiming for a balanced board composition

- **Background and perspectives** from across academia, research institutions, and industry
- **Regional representation** to ensure a mix of local expertise and market knowledge
- **Skills and expertise** to provide technical input at all stages of CRREM's downscaling model

CRREM's technical development needs a diverse range of expertise



Introducing CRREM's Technical Council Members



Jorge Chapa Chief Impact Officer, GBCA

Heather Clark Senior Fellow, MIT

Dr. Chiara Delmastro Energy Analyst Buildings, IEA

Dr. Jacques Gordon Director, Graaskamp Center for Real Estate, University of Wisconsin–Madison

Dr. Jens Hirsch Chief Scientific Officer, BuildingMinds

Michael Izzo Senior MD, Energy & Decarb., Hines

Josh Kace Research Affiliate, California Institute of Energy + Environment

Cary Krosinsky Lecturer, Yale University

Erik Landry Director of Climate Change, GRESB

Dr. Lina Makrodimitri Energy & Net Zero Carbon Lead, Schroders

Dr. Jan Rosenow Prof. of Energy & Climate Policy, University of Oxford

Dr. Sven Teske Prof. & Research Director, University of Tech. Sydney

Benjamin Towell Executive Director, OCBC



**13 internationally-
recognized leaders**

Introducing
CRREM's

Technical Council Members



Jorge Chapa

Chief Impact Officer
Green Building Council of Australia

Introducing
CRREM's

Technical Council Members



Heather Clark

Senior Fellow
Massachusetts Institute of Technology

Introducing
CRREM's

Technical Council Members



Dr. Chiara Delmastro

Energy Analyst, Buildings
International Energy Agency (IEA)

Introducing
CRREM's

Technical Council Members



Dr. Jacques Gordon

Director, Graaskamp Center for Real Estate
University of Wisconsin–Madison

A warm welcome to
CRREM's new

Technical Council Members



Dr. Jens Hirsch

Chief Scientific Officer
BuildingMinds

Introducing
CRREM's

Technical Council Members



Michael Izzo

Senior Managing Director, Energy &
Decarbonization, Hines

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CRREM's

Technical Council Members



Joshua Kace

Research Affiliate
California Institute of Energy + Environment

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Technical Council Members



Cary Krosinsky

Lecturer, Yale University

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CRREM's

Technical Council Members



Erik Landry

Director of Climate Change
GRESB

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CRREM's

Technical Council Members



Dr. Lina Makrodimitri

Energy & Net Zero Carbon Lead
Schroders Capital

Introducing
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Technical Council Members



Dr. Jan Rosenow

Professor of Energy & Climate Policy
University of Oxford

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Dr. Sven Teske

Professor & Research Director
University of Technology Sydney

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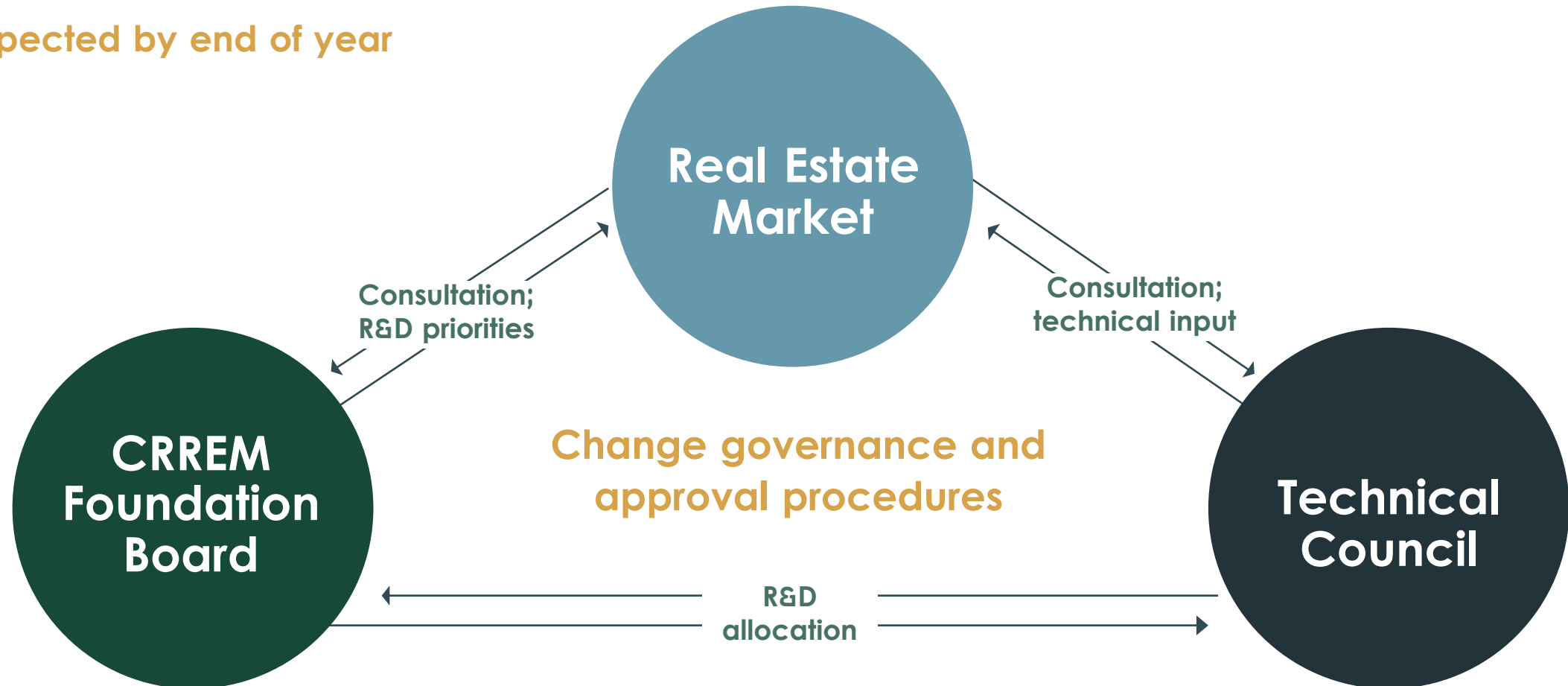
Their first R&D assignment is a review of CRREM's energy Pathways



- **Stakeholders have noted differences** in grid decarbonization, climate zones, building types, etc. that may call for more nuance
- **Review is a natural next step** to ensure the Pathways reflect evolving scientific knowledge, feedback, and regional circumstances
- **Full scope of work project plan** are currently being drafted, and will be released soon; several opportunities to engage with this work and provide input

“Procedure for the Development & Maintenance of the CRREM Pathway”

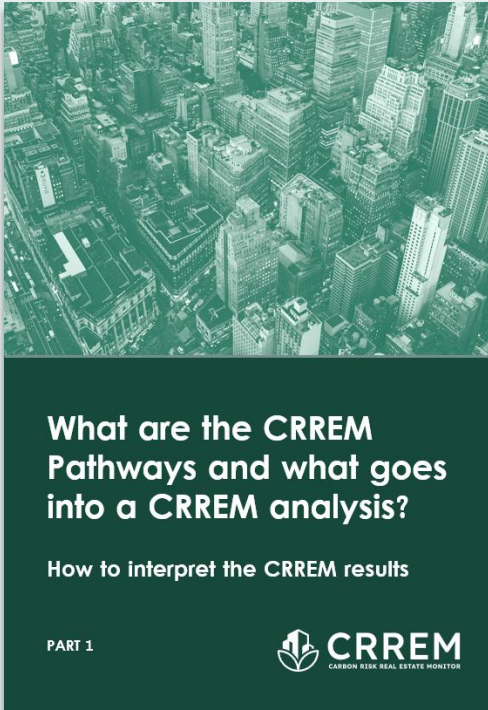
Expected by end of year



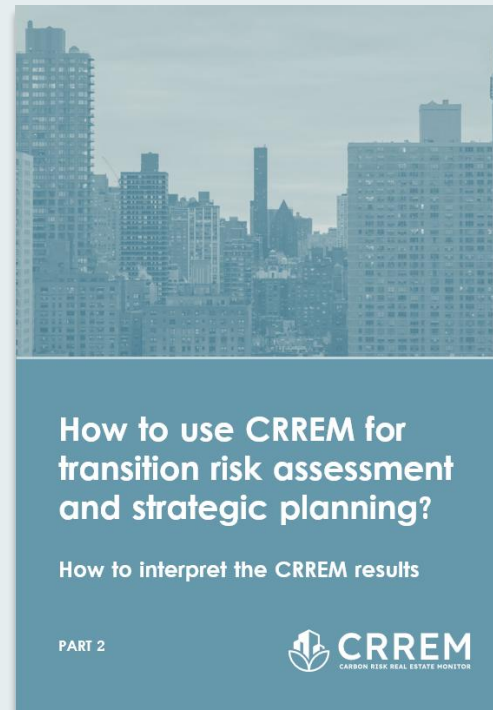
“Procedure for the Development & Maintenance of the CRREM Pathway”



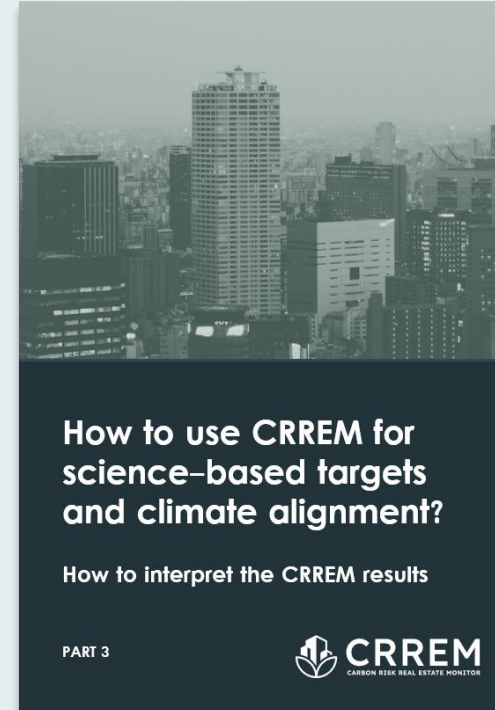
“How to interpret CRREM results”



Part 1
Intro to CRREM



Part 2
Transition risk



Part 3
Paris alignment



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CRREM
Townhall



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Q&A